

# Annual Report 2011

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# 1. Introduction

The Anglo-American University is the oldest private institution of higher education in the Czech Republic. It has from the time of its foundation in 1990 provided high quality bachelor's and master's courses for students from all over the world.

In 2011 the number of the students at AAU continued to grow, reaching more than seven hundred. The proportion of Czech students shows a decline over the long-term (but is more or less constant in absolute numbers). This confirms the status of AAU as an international institution, for it is in the number of foreign students that a rapid increase has been recorded. We are nevertheless very happy that many excellent Czech students find their way to us. It is similarly important for us that more than two-thirds of the students are studying on full-length Programs and only a minority come for one or two semesters (mainly students from the USA on the Study Abroad Program). As in the past some of them (although only a small number) decide to change their original plan and to stay with us for a full Program.

The international nature of our university is strongly felt not only in the national composition of the students but also in the teaching system, composition and professional experience of the lecturers, organisational structure of the school and facilities on campus.

The main priority of AAU has always been academic development, and always will be. As well as obtaining new accreditations and constantly striving to improve the teaching strength, our university has continued with the preparatory phase of acquiring institutional accreditation from WASC (Western Association of Schools and Colleges), one of the best in the world (it accredits for example Berkeley, Stanford and CalTech). In the field of science and research we can pride ourselves not only on the activities of our lecturers but also on the organisation of many seminars and conferences.

In 2011 AAU awarded its students grants to the value of 2,223,700 CZK.

In 2011 the school committed considerable resources and effort to the development of our campus in the three Lesser Quarter palaces we currently rent. With regard to the growth of our school we are examining the possibility of expanding onto more sites.

We intend to focus in the future on strengthening our cooperation with our former students and on further expansion into what is today a very promising network of cooperating universities worldwide.

The interest of the public and the media together with the activity of our former students in leading positions throughout the world confirms that the Anglo-American University is consolidating its position as a leader in university education in English in non-English-speaking countries.

## 2. Basic information about AAU

**Name:** Anglo-American University, o.p.s.  
**Abbreviation:** AAU  
**Address:** Lázeňská 4, 118 00 Prague 1 - Malá Strana, Czech Republic  
**IČ:** 25940082  
**Telephone:** + 420 257 530 202  
**Fax:** + 420 257 532 911  
**E-mail:** [info@aauni.edu](mailto:info@aauni.edu),  
**http:** [www.aauni.edu](http://www.aauni.edu)

**President:** Assoc. Prof. Alan Krautstengl, Ph.D.

**Highest executive representative of the school:** President (Rector)

**Statutory authority of the school:** Director (under the designation President)

### Leadership of the AAU

**Board of Founders** (the Board of Founders fulfils the responsibilities consequent on Act no. 248/1995 Sb. concerning public beneficiary societies and operating in the context of the provisions of the founding document of the AAU)

*Jansen Raichl – Chairperson from October 2003*

*JUDr. Lenka Deverová*

*Dr. Richard Smith, Ph.D.*

*Susan Tietjen, J.D. – inactive founder*

*Prof. PhDr. Petr Matějů, Ph.D. – inactive founder*

**Board of Trustees** (the Board of Trustees fulfils the function of the Academic Senate in the sense of the provisions of the statute and Act no. 111/1998 concerning higher education)

*Jiří Lobkowicz (from 1. 1. 2011; from 3. 2. 2011 Chairperson)*

*Dipl. Ing. Peter Formánek, MA, FICB, CLU (from 1. 7. 2010; from 3. 2. 2011 Deputy Chairperson)*

*Andrej Barčák, MSc. (from 28. 6. 2008)*

*Dr. Ing. Oldřich Ulrich Fiala (from 10. 2. 2009)*

*David J. Gainer (from 29. 10. 2009)*

*Bc. Gabriela Milská (from 13. 5. 2010)*

### **Supervisory Board**

*Mgr. Olga Rühle, MBA (from 1. 1. 2011; from 7. 6. 2011 Chairperson)*

*Prof. Ing. Jaroslav Daňhel, CSc. (to 1.9. 2011)*

*Ing. Karl Ferdinand von Thurn und Taxis (from 2. 9. 2011)*

*Ing. Petr Kalaš (from 2. 4. 2010)*

With the passing of Act no. 231/2010 Sb. some changes to the legal arrangement of public beneficiary societies were necessary from 1.1.2011. On 5.10.2011 therefore a new Founders' Document for AAU was passed which is fully in harmony with the new legal arrangement.

## **Structure of AAU**

### **President (Rector)**

*Alan Krautstengl, Ph.D., Associate Professor*

The Rector acts in the name of the AAU in the sense of Act no. 111/1998 Sb. concerning higher education in the context of the powers of attorney provided by the Board of Trustees as the statutory authority of the AAU in the sense of Act no. 248/1995 concerning public beneficiary societies.

### **Executive**

*Mgr. Lenka Turečková*

*Bc. Bibiána Hakošová*

### **Operations**

*Mgr. Juraj Mahfoud*

*Rostislav Balla*

### **IT Department**

*Mgr. Milan Fučík*

### **Finance Department**

*Věra Prevrátilová*

*Ing. Zdeňek Johanovský (from 1.7. 2011)*

*Soňa Turoňová*

### **Personnel Department**

*Ing. Pavla Kroupová (from 7.2.2011)*

### **Student Services**

*Jana Krásenská*

*Ing. Michaela Šochová (to September 2011)*

*Jozef Bartík (from 25 July 2011)*

*Ing. Zdeňek Johanovský (to 30 June 2011)*

### **Admission**

*Petra Zemanová*

### **Library**

*Mgr. Zuzana Hronková*

*Bc. Natalya Dotsenko*

*Bc. Adriel Vasquez*

### **Office for External Relations**

*PhDr. Hrishabh Sandilya (from July 2011)*

*Bc. Markéta Dubská*

*Cyril Šimsa, M.A. (from August 2011)*

*Mgr. Lucien Holmes (from August 2011)*

### **Academic Part of AAU**

#### **Office for Research and Co-ordination of Academic Affairs**

Doc. PhDr. Milada Polišíenská, CSc., Statutory Vice-President for Academic Affairs(Provost)

#### **Office of the Provost**

Doc. PhDr. Milada Polišíenská, CSc., Statutory Vice-President for Academic Affairs(Provost)

Katarína Svítková, Ph.D.

Ing. Jan Vašenda

#### **Academic Council**

Assoc. Prof. Alan Krautstengl, Ph.D., Chairman

##### ***Internal members:***

Doc. PhDr. Milada Polišíenská, CSc.

Mgr. Katarína Svítková, Ph.D.

Tony Ozuna, M.A.

Jennifer Fallon, J.D. (from April 2011)

Carlos Gutierrez (from October 2011)

PhDr. Hrishabh Sandilya (to June 2011)

Prof. Donald Fuller, Ph.D. (from August 2011)

Chris Montoni, M.A.

Michal Melichárek

##### ***External members:***

Prof. RNDr. Ivo Budil, Ph.D., DSc.

Barbara Day, Ph.D. (to September 2011)

Doc. Ing. Štěpán Müller, CSc.

Prof. PhDr. Svatava Raková, CSc.

Univ. Prof. Dr. Arnold Suppan

Prof. Dr. Rudolf Stickler (to September 2011)

William Barnard, Ph.D. (from November 2011)

#### **School of Business Administration**

*Katarína Svítková, Ph.D., Dean (to September 2011)*

*Carlos Gutierrez, Dean (from October 2011)*

*Mgr. Rachel Danna, Assistant Dean*

#### **School of Humanities and Social Sciences**

*Anthony Ozuna, M. A., Associate Dean*

*Ing. Michaela Šochová, academic coordinator (from October 2011)*

#### **School of Journalism**

*Anthony Ozuna, M. A., Associate Dean*

*Ing. Michaela Šochová, academic coordinator (from October 2011)*

#### **School of International Relations and Diplomacy**

*PhDr. Hrishabh Sandilya, Associate Dean (to August 2011)*

*Prof. Donald Fuller, Ph.D. Dean (from August 2011)*

*Mgr. Darima Batorová, Assistant Dean (from February 2011)*

**John H. Carey II. School of Law**

*Václav Šmejkal, Ph.D, Dean (to February 2011)*

*Jennifer Fallon, J.D., Assistant Dean (to February 2011)*

*Jennifer Fallon, J.D., Associate Dean (from February 2011)*

**Disciplinary Committee**

*Doc. PhDr. Milada Polišenská, CSc., Chairperson*

**Student Council***To September 2011*

*Torres, Celina, Chairperson*

*Kokotova, Mary*

*Barzezi, Sentiljana*

*Myklestu, Marianne*

*Mirkhabibova, Aziza*

*Sergaliyev, Timur*

*Plaka, Delor*

*Melichárek, Michal*

*Balay, Huzan*

*Jenšovská, Svatava*

*Vaculčík, Marek*

*From October 2011*

*Norman Joesoef, Chairperson*

*Anna Shamanska, Deputy Chairperson*

*Ekaterina Chernysheva*

*Hartland Christopher*

*Lucie Javorská*

*Michael Melicharek*

*Alexandra Modelska*

*Petr Zdeněk*

*Jan Šleis*

**AAU Professional and Organisational Membership**

Table 2.1

<b>Organisation</b>	<b>State</b>	<b>Status</b>
Council of Higher Education Institutions	Czech Republic	member
Presidium of the Council of Higher Education Institutions, Committee for the Quality of Higher Education and its Assessment	Czech Republic	member

Society for Research into Higher Education	Great Britain	member
American Chamber of Commerce	Czech Republic	member
Canadian Chamber of Commerce	Czech Republic	Assoc. Prof. Alan Krautstengl, Ph.D. is a member of the board
Canadian Chamber of Commerce	Czech Republic	member
CAMBAS, Czech Association of MBA Schools	Czech Republic	member

### **Mission, Vision and Strategic Aim of AAU**

The Anglo-American University is a Public Beneficiary Society under Czech Law. It is based on British and American educational principles and makes use of the best traditions of the Central European education system. Its educational philosophy emphasises learning in small, interactive classes and critical, creative and independent thinking. The academic community at AAU has a distinctively international nature. Two-thirds of the students are from abroad, while the teaching staff includes specialists from the USA, Western Europe, Scandinavia and Asia as well as the Czech Republic. The strategic plan is to continue expanding and deepening the international nature of the school.

The main priority of the AAU is and will be constantly to raise the quality of the teaching, to develop research activity, and to improve academic development as a whole. The main aim of the teaching is to provide students with an excellent knowledge of the disciplines studied, and with the interdisciplinary knowledge related to these fields. They will be equipped with sound theoretical and methodological knowledge as well as the ability to identify, analyse and use information and resources. This will lead to graduates being able to apply the knowledge and skills acquired at AAU in real-life employment situations. They should similarly perform to the highest criteria in an international environment, independently identifying and solving problems by innovative methods. Graduates will be capable of communicating in English both orally and in writing, and will be able to further the vocational and professional development of themselves and of other individuals and groups. Also belonging to the mission of the AAU is the development of civic responsibility and ethical values.



### 3. Study Programs, Organisation of Studies, Educational Activities

#### Accredited study Programs

All the study Programs at AAU are accredited in the English language.

#### Study Programs held in a foreign language

Table 3.1

#### Overview of accredited Programs of study of AAU carried out in a foreign language

Groups of accredited study Programs	Study Programs						Total
	Bachelor's		Long cycle master's program ( 5 years)		Master's		
	Full Time	Com bined Form	FT	CF	FT	CF	
Social sciences, teaching and services	5				2	1	9
Economics	1	1			2		4
Law, legal and administration activity					1		
<b>Total</b>	<b>6</b>	<b>1</b>			<b>5</b>	<b>1</b>	<b>13</b>

#### Study Programs (SP), study fields (SF), dates of accreditation

Table 3.2

Code of study Program	Title of study Program (SP)	Code of study field (KOSF)	Title of study field (SF)	Date of Accreditation/ Reaccreditation	First accreditation
<b>B 6739</b>	Humanities and Social Sciences	6703R010	Politics and Society	9 December 2008	29 June 2001
<b>B 6218</b>	Business Administration	6208R133	Business Administration	7 October 2008	29 June 2001
<b>B 6218</b>	Business Administration	6208R133	Business Administration (combined study)	22 October 2009	22 October 2009

<b>B 6739</b>	Humanities and Social Sciences	6703R009	Humanities. Society and Culture	9 December 2008	25 April 2005
<b>B7202</b>	Media and Communication Studies	7202R025	Journalism and Communication	10 February 2010	10 February 2014
<b>N 6704</b>	International Relations and Diplomacy	6701T019	International Relations and Diplomacy	29 April 2009	12 July 2006
<b>N 6704</b>	International Relations and Diplomacy	6701T019	International Relations and Diplomacy (combined study)	13 October 2010	13 October 2010
<b>N 6807</b>	Public Policy	6202T084	Public Policy	30 May 2007	30 May 2007
<b>B 6708</b>	International Relations	6701R005	International Relations	30 May 2007	30 May 2007
<b>B6702</b>	International Territorial Studies	6702R033	Central and East European Studies	28 April 2011	28 April 2011
<b>N6107</b>	Humanities	6107T003	Humanities	25 July 2007	25 July 2007
<b>N6226</b>	ARIMA Quantitative Asset and Risk Management	6207T021	ARIMA Quantitative Asset and Risk Management	17 February 2009	17 February 2009
<b>N6227</b>	Business and Law in International Markets	6208T172	Business and Law in International Markets	17 February 2009	17 February 2009

**Programs of study for a joint/double/multiple degree**

Table 3.3

<b>Title of the Program</b>	ARIMA, M.A. in Quantitative Asset and Risk Management
<b>Coordinator</b>	Mgr. Rachel Danna
<b>Partner organisation</b>	University of Applied Sciences bfi Vienna, Vienna, Austria University of Economics in Katowice, Katowice, Poland
<b>Program launch date</b>	2009
<b>Type of Program<sup>1</sup></b>	Double degree
<b>Length of study</b>	2 years (standard length of study)
<b>Type of Program<sup>2</sup></b>	Master's
<b>Number of credits</b>	120 ECTS credits (60 US credits)
<b>Description of organisation of study, including student enrolment and graduation</b>	Every partner school simultaneously offers the whole Program; Programs are therefore identical at all schools. Program coordinators regularly get in touch to share education materials, thus ensuring comparable quality of all partners. Partner schools are responsible for enrolling students to their Programs, organising the Programs, checking the conclusion of the Program and the issue of diplomas recognised by the higher education institution.
<b>How are diplomas and diploma addenda awarded?</b>	Graduates earn a diploma from the school where they have undergone the whole Program and a second diploma from the institution where they have been interns for a semester. Both diplomas must carry an addendum.
<b>How are student exchanges organised?</b>	Students must complete one semester at a partner school. As many students in Prague and Vienna are employed, the exchange semester is intensive: twice three weeks of intensive instruction with subsequent exams at the home university. Exchange schemes reflect student preferences.
<b>How does cooperation with EU states take place? Is there a contract, and if so, what is the content of such a contract?</b>	The Program is implemented on the basis of an agreement on the provision of joint Program. The contract specifies conditions of interaction, including the issue of diplomas and an exchange semester.

<sup>1</sup> Joint/double/multiple degree

<sup>2</sup> Bachelor's/Master's/Doctoral

## **Utilisation of the credit system, Diploma Supplement Label**

The evaluation of studies is governed by the AAU Examination Rules. The conditions each student must fulfil during the course and at its conclusion, and the continuous evaluation, are an integral part of every study Program and field.

From 2004 the US credit system used by the AAU has been supplemented in all AAU official documents (transcripts, etc.) by ECTS data. Starting from academic year 2006/2007, the AAU has been publishing a Course Catalogue in accordance with EU standards and format; its first edition was supported by funds from the Erasmus Introductory Grant.

From Spring Semester 2009, the AAU has issued its graduates with an ECTS Diploma Supplement in addition to their AAU diploma. See [www.aavs.cz](http://www.aavs.cz) or [www.aauni.edu](http://www.aauni.edu) (Students tab). In 2011 the European Commission awarded the AAU a Diploma Supplement Label for the period 2011-2014, which is a very prestigious evaluation for the AAU.

Bachelor courses require 90 US (180 ECTS) credits for graduation; masters' courses require 60 (120 ECTS) US credits. All subjects count as three credits each, except for the new MA program ARIMA, accredited in January 2009. One credit corresponds to one hour of instruction per week per semester, including 2-3 hours of homework. One US credit is the equivalent of two ECTS credits.

The standard duration of study is three years for a bachelor's degree and two years for a master's. The study plan prescribes five courses per semester; however, the arrangement is flexible and if a student enrolls for fewer courses his/her studies will take longer.

For more about the assessment of individual courses, please refer to the Course Catalogue, available on the AAU website or in printed form. An Assessment Method is provided for every course. The "Grading Policy" (specification of assessment) is a mandatory part of the syllabus of every course and grading must be based on at least three assessment components.

## 4. Students

Table 4.1

**Number of students in accredited AAU study Programs to 31. 12. 2011**

Groups of accredited study Programs	Students in study Programs								Total no. of students
	Bachelor's		Long cycle master's program ( 5 years)		Master's		Doctoral		
	Full time	Com bined form	FT	CF	FT	CF	FT	CF	
Social sciences, teaching and services	196				44	3			243
Economics	191	21			50				262
Law, legal and administration activity					6				6
<b>Total</b>	<b>387</b>	<b>21</b>			<b>100</b>	<b>3</b>			<b>511</b>

Note: in addition to the above, to 31.12.2011, 33 students studied on the MBA Program accredited in the USA and 38 students on law Programs accredited in the United Kingdom.

### Students aged over 30

Table 4.2

Students aged over 30					
Groups of accredited study Programs	Bachelor's studies	Long cycle master's program ( 5 years)	Master's studies	Doctoral studies	TOTAL
Social sciences, teaching and services	13		9		22
Economics	18		9		27
<b>Total</b>	<b>31</b>		<b>18</b>		<b>49</b>

There were, to 31.12.2011, 49 students aged over 30 at AAU.

### Student failure rate in 2011

Table 4.3

Groups of accredited study Programs	Student failure rate in study Programs								TOTAL Students
	Bachelor's		Long cycle master's program ( 5 years)		Master's		Doctoral		
	Full Time	Com bined Form	FT	CF	FT	CF	FT	CF	
Social sciences, teaching and services	3				1				4
Economics	5								5
Law, legal and administration activity									
<b>TOTAL</b>	<b>8</b>				<b>1</b>				<b>9</b>

#### Causes of student failures and measures taken to limit failure rate

The failure rate at AAU is relatively low, but it can happen. Causes of difficulties in studying include the demands of studying in English; the difference in habits and ways of studying, multiplied by the various cultures; and pressure of work on students studying while employed. Some students are forced to give up their studies because of the financial demands of studying, and some underestimate and neglect responsibility for their studies.

Another cause of student problems is the difficulties connected with being abroad, when the transition to university study is magnified by cultural shock and life in a foreign cultural environment. AAU has a range of measures to help students who get into problematic situations but, in the interests of maintaining the quality of education and the statutory academic standard, it does not try to prevent failure at any price.

The system of *advising* and of individual contact with all the students by the directors of study Programs leads to a number of problems being picked up and solved. As well as this, according to the *Study Code*, the students can use what is known as the *New Start Policy*, which enables students under certain circumstances to apply for re-enrolment. Other possibilities of overcoming failure are the recommendation for students to register for *a smaller number of subjects* and, in the case of problems with the English language, student enrolment on the *Intensive Academic English* course.

## 5. Graduates

### Number of graduates on accredited study Programs at AAU from 1.1.2011 to 31.12.2011

Table 5.1

Groups of accredited study Programs	Graduates on Study Program								TOTAL graduates
	Bachelor's		Long cycle master's program ( 5 years)		Master's		Doctoral		
	Full time	Com bined form	FT	CF	FT	CF	FT	CF	
Social sciences, teaching and services	33				11				44
Economics	38				6				44
Law, legal and administration activity					2				2
<b>TOTAL</b>	<b>71</b>				<b>19</b>				<b>90</b>
<b>% of graduates from Bachelor's study Programs enrolled in a given year on the Master's studies at AAU</b>									<b>15.5%</b>

In 2011, 71 students successfully completed the Bachelor's studies Program. Of these 11 continued in the same calendar year on accredited AAU Master's study Programs.

#### Cooperation with graduates

AAU holds cooperation with its graduates to be of major importance and therefore continues to work closely with its graduates beyond the successful culmination of their studies.

AAU runs an Alumni Club (graduates' club) which provides the following benefits for its members:

- Access to AAU Library (and its resources)
- An invitation to the ball held by the AAU
- An invitation to the business lunch held every month
- Contacts to the mentorship Programs

Many graduates of the AAU likewise enable current students at AAU to do their mandatory professional practice with their current employer or in their private firms.

## 6. Interest in Studying at AAU

Student interest in AAU in 2011

Table 6.1

Areas of accredited Programs of study	Interest in studying at AAU								
	Bachelor's			Master's			Doctoral		
	Number of applications	Number accepted	Number of enrolled students	Number of applications	Number accepted	Number of enrolled students			
Social sciences, teaching and services	406	351	298	47	20	15			
Economics	245	219	194	57	42	38			
Law, legal and administration activity				7	6	6			
<b>TOTAL</b>	<b>651</b>	<b>570</b>	<b>492</b>	<b>111</b>	<b>68</b>	<b>59</b>			

### Entrance examinations at AAU

#### Requirements for accepting an applicant for the Bachelor's Program

The entrance procedure is subject to the *Study Code* of the Anglo-American University, which can be consulted on the AAU web pages.

For acceptance the applicant must present the following documents:

- a) Evidence of high school graduation (notarised copy of a High School Diploma)
- b) Completed Application Form for AAU
- c) Two Letters of Recommendation
- d) Motivation for studying in the chosen field in the form of an essay on the theme: "Why I am applying to study in this field" (as part of the Application Form) and a conversation on the same theme held in English.
- e) Applicants whose mother tongue is English must present the results of the "Scholastic Aptitude Test" (SAT) with a minimum of 950 points.

Applicants whose mother tongue is not English must provide evidence of their knowledge of English for study purposes by the evidence of one of the following examinations:

- TOEFL (Test of English as a Foreign Language) with a minimum score of 525 points in the standard version, 197 points in the computer version or 71 points in the internet version. AAU organises TOEFL tests 2x annually.
- IELTS (International English Language Testing System) – with a minimum of 6 points
- CAE – Cambridge Advanced English
- State Leaving Examination



Applicants who are holders of the International Baccalaureate (IB) do not have to sit an English language exam.

AAU accepts applications for study regardless of religion, age, or social or ethnic origin.

Requirements for accepting an applicant for the Master’s Program

For acceptance the applicant must present the following documents:

- a) Evidence of graduation from an accredited Master’s Program.
- b) Letters of Recommendation from two teachers (preferably his/her supervisor and one professor) on the student’s bachelor Program.
- c) TOEFL (Test of English as a Foreign Language) proving the applicant’s ability to study in the English language (in the cases of students from countries where English is the official language this requirement is not necessary) with a minimum score of 550 points, IELTS (International English Language Testing System) with a minimum score of 7 points or CPE (Certificate of Proficiency in English) with an A, B or C result.
- d) Motivation for studying in the chosen field, in the form of an essay on the theme: “Why I am applying to study in this field” (as part of the Application Form) and a conversation on the same theme held in English.
- e) Applicants whose mother tongue is English must present the results of the “Scholastic Aptitude Test” (SAT) with a minimum of 950 points.

**Students on the Master’s Program who have graduated from the previous level of study at another university**

Table 6.2

<b>Students on the Master’s Program who have graduated from the previous level of study at another university</b>		
<b>81.4 % of the total enrolled for the first year in 2011</b>		
<b>University (name)</b>	<b>Master’s studies</b>	<b>Doctoral studies</b>
<b>AAU</b>	<b>48</b>	

Fifty-nine students were enrolled on Year 1 of the Master’s studies, eleven of whom had passed the bachelor’s level of studies at AAU, and 48 at another university.

## 7. Academic Staff

### Academic staff at AAU – adjusted figures \*

Table 7.1

Academic staff at AAU – adjusted figures *							
	TOTAL	Professors	Associated Professors (Docents)	Assistant Professors	Lecturers	Instructors	AAU
<b>TOTAL</b>	<b>58.875</b>	<b>3.625</b>	<b>4.125</b>	<b>27.175</b>	<b>22.125</b>	<b>1.825</b>	

Note: \* = The proportion of hours actually served in the monitored period by all employees, measured by the annual working hours per fulltime employee (Full Time Equivalents).

### Structure of academic staff according to qualifications and age

Table 7.2

Age Structure of Academic Staff (numbers of physical persons)											
Academic staff											Total
AAU	Professors		Associate Professors (Docents)		Assistant Professors		Lecturers		Instructors		
	TOTAL	women	TOTAL	women	TOTAL	women	TOTAL	women	TOTAL	women	
to age 29					2	0	10	4			12
30-39					35	12	25	7	2	1	62
40-49	1	0	2	0	21	7	17	5	3	0	44
50-59	1	1	6	1	11	4	15	4			33
60-69	3	0			1	1	3	0			7
over 70	1						1	1			2
<b>TOTAL</b>	<b>6</b>	<b>1</b>	<b>8</b>	<b>1</b>	<b>70</b>	<b>24</b>	<b>71</b>	<b>21</b>	<b>5</b>	<b>1</b>	<b>160</b>

As AAU employs teachers who obtained their university education abroad, for internal requirements it does not use the classification of university teachers prescribed for state-run universities in the Czech Republic.

In order to provide the information the Ministry of Education requires for comparative purposes, we have divided the teachers at AAU into the following categories: instructors => Bc. or B.Sc. and B.A. graduates, including their foreign equivalents, who have completed 3 or 4 years of primary university education; lecturers => Ing., Mgr. and graduates from foreign universities with at least 4 years of study; Assistant Professors => Graduates of Ph.D. or CSc. Programs, possibly AAU teachers with the status of “senior lecturer” or “long-term lecturer” who cannot be classified in higher categories on the basis of habilitation (docents, i.e.

Associate Professors) or appointed university professors in the Czech Republic or abroad (Professors).

### Overview of academic staff at AAU

Table 7.3

<b>Numbers of academic staff according to their teaching commitments and highest achieved qualification (numbers of physical persons)</b>					
Teaching load	prof.	doc.	DrSc., CSc., Dr., Ph.D., Th.D.	other	Total
Up to 30%	2	3	39	53	97
Up to 50%	1	2	10	16	29
Up to 70%			2	3	5
Up to 100%	3	3	8	15	29

Note: only the highest academic title is counted.

To arrive at the adjustment, the agreed commitment stated in the work contract was used; in other cases a proportionate adjustment was used according to the following percentage of commitment to number of lectures (336 hours of lectures = 8 courses) for the whole of 2011:

No. of courses / year	Percentage of commitment
8 and more	100 %
7	87.5 %
6	75 %
5	62.5 %
4	50 %
3	37.5 %
2	25 %
1	12.5 %

### Academic staff with foreign citizenship

Table 7.4

<b>Academic staff ** with foreign citizenship (number of physical persons)</b>	
AAU	91

Note: \*\* = Persons who were formally employed by AAU in 2011.

Of the 160 academic staff at AAU in 2011, 91 were of foreign nationality.

## **Career code at AAU and instruments for the motivation of employees**

In 2011 the Anglo-American University implemented a **career code** which is part of the *Academic Code of AAU* and likewise published in the *Lecturer's Handbook*. This code adjusts salary levels and the promotion of academic staff (Lecturer, Senior Lecturer, Long-Term Lecturer).

The most important motivational instrument for rewarding teaching staff is the **reward for publishing activity** which is differentiated according to type of published academic work (monograph, article in impact journal, article in peer-reviewed journal, article in proceedings, etc.). A condition for receiving the reward is that the work was not published under the heading of another university. In addition to these publication rewards the individual schools have an allocated budget for the support of participation in conferences – **conference fund** – and for **rewards for outstanding results**. Similar outstanding results by non-academic staff are rewarded with a **bonus** at the suggestion of the head of department and after approval by the President of AAU.

## 8. Welfare of Students and Employees

### Use of the scholarship fund

#### *Merit-based scholarships*

In 2011 major restructuring took place in the use of the scholarship fund. The fund for merit-based scholarships was considerably increased which, given the increase in fees at the same time, was an important method of lowering the costs of study for gifted and hard-working students.

Scholarships are automatically awarded to all students who fulfil the prescribed requirements as detailed on the school's web pages [www.aauni.edu](http://www.aauni.edu).

It is not necessary to apply for a scholarship.

#### *Needs-based scholarships*

The needs-based grant is intended for students who are unable to afford the full fees for study at AAU. The conditions for being awarded a needs-based grant can also be found on the school's web pages.

#### *Special scholarships*

Included in the mission of AAU is an effort to help the creation of an open civil society. For this reason the AAU offers special *scholarships for students of Roma origin and for refugees* who have been awarded asylum in the Czech Republic or who have requested it and have been recommended by the appropriate authorities.

In this way AAU tries to contribute to the inclusion of citizens of Roma ethnicity and refugees in the academic, political and business spheres, to increase the participation of students from minorities in university education, and to facilitate the integration of minorities into majority society.

In 2011 AAU awarded two Roma scholarships amounting in total to 78,000.00 CZK and 3 scholarships for refugees amounting in total to 96,000.00 CZK.

From 2007 a scholarship has been awarded covering the full costs of study for one handicapped student: *Handicapped Student Scholarship*.

In 2011 AAU awarded its students scholarships amounting in total to **2,223,703.00 CZK**.

Table 8.1

<b>Scholarships/grants according to purpose (number of students)</b>	
<b>Purpose of scholarship/grant</b>	<b>Number of students</b>
<b>Merit-based scholarship</b>	78
<b>For exceptional developmental and innovatory research and for artistic or other creative results contributing to the deepening of knowledge</b>	0
<b>For developmental research and innovatory activity according to a specific legal prescription</b>	0
<b>Welfare scholarship</b>	7
<b>In support of studies abroad</b>	0
<b>Other exceptional scholarship</b>	15
<b>Doctoral scholarship</b>	0
<b>Accommodation scholarship</b>	0
<b>TOTAL</b>	<b>100</b>

Table 8.2

<b>Scholarships/grants according to purpose (financial means)</b>	
<b>Purpose of scholarship/grant</b>	<b>Amount in thousands of Czech crowns</b>
<b>Merit-based scholarship</b>	1,839,041.00
<b>For exceptional developmental and innovatory research and for artistic or other creative results contributing to the deepening of knowledge</b>	0.00
<b>For developmental research and innovatory activity according to a specific legal prescription</b>	0.00
<b>Welfare scholarship</b>	73,550.00
<b>In support of studies abroad</b>	0.00
<b>Other exceptional scholarship</b>	311,112.00
<b>Doctoral scholarship</b>	0.00
<b>Accommodation scholarship</b>	0.00
<b>TOTAL</b>	<b>2,223,703.00</b>

### **Welfare of employees**

The AAU issues lunch vouchers to its administrative employees, helps foreign teachers to handle visa procedures, finds accommodation for visiting professors and provides cell phones for the leadership of the school. The AAU President invites employees on an annual day trip in the Czech Republic. In 2006 the school began to arrange meetings between employers and teachers and to make a financial contribution. The school also supports the academic research of its teachers financially – more on this can be found in the sub-chapter on the career code and motivation of employees.

### **Professional advisory services**

AAU devotes special attention to its students in the form of an Advisory Service. A specific feature of this is professional advice for foreign students living in the Czech environment, foreign students hoping to work in their home countries, Czech students hoping to work abroad and Czech students remaining in the Czech professional environment. The AAU relies on the experience of its multinational team of teachers, clerks and external employees to give the best possible support to its students. Every student goes through the advisory process at least once a semester.

### **Further information and advisory services provided to students**

The Student Services Centre looks after non-academic affairs. This office can provide assistance in the following areas:

- Issue of certificates and declarations
- Processing residential permits
- Accommodation
- Welfare benefits for university students
- Scholarships
- Issue of student IDs
- Student orientation on conditions of study at AAU
- Essential assistance requested in specific situations and communication with the authorities on behalf of students without permanent residence in the Czech Republic.

### **Special Needs Students**

AAU is situated in a rented historical building where it is impossible at present to provide disabled access. It therefore regrets it is unable to accept students in wheelchairs. However, with the help of individual study plans, AAU does its best to accommodate other handicapped students.

### **Exceptionally gifted students**

See the chapter *Use of the Scholarship Fund* above.

### **Boarding and lodging services**

#### Accommodation

From Autumn Semester 2006, Study Abroad students in particular have been accommodated in a villa in Prague 8.

As well as this, the AAU Student Services Manager makes every effort to help our students find board and lodging. This service is particularly important for students from abroad, as

students from south-east Europe, Asia and Africa often face difficulties when looking for acceptably priced rented accommodation in Prague.

Students on foreign exchange Programs and internships must have accommodation before they arrive in the Czech Republic. However, the AAU Student Services Manager can help to find accommodation for Czech students too if necessary.

AAU has 12 beds per semester available. Of these, 18 were used in 2011.

Board

AAU does not have its own catering facilities. From April 2006 students of AAU have been able to eat in the Charles University Law Faculty student's canteen at the same prices as students registered at the Charles University. A few local restaurants offer a special lunch menu.



## 9. Infrastructure

### Buildings

The AAU rents premises in the palaces of Grand Priory of the Sovereign Order of the Knights of Malta situated at 2 and 4 Lázeňská Street, Prague 1 – Malá Strana (Lesser Town). The registered address of the AAU office is 4 Lázeňská Street. Due to the growing number of students and AAU's capacity requirements, additional premises have been leased at 1 Letenská Street, Prague 1 – Malá Strana.

Teaching takes place in the north wing of 4 Lázeňská Street. From October 2008 there have been six lecture rooms and two seminar rooms. In 2011 there was sufficient space here for over 700 students. The building also houses the offices of the President, heads of schools and study Program coordinators, teachers and administrative staff. As the building is the registered address of the AAU, that is where the main reception area can be found.

The first floor of the north wing of 2 Lázeňská Street houses a computer laboratory equipped with 21 computers, a supervisor's cubicle and facilities for copying and scanning texts and images and filing data, as well as for printing data from files created by authorised users equipped with ISIC microchip access cards. The computer laboratory is covered by the AAU Wi-Fi network. There are two more lecture rooms at this address and the gallery ArtSpace for exhibiting the work of students and teachers.

In October 2009 the Library moved to renovated historical premises at 1 Letenská Street, 5-7 minutes' walking distance from the main buildings of AAU. The Library is on the second floor with disabled access by lift.

The library office offers three workplaces for library management and servicing. They provide for basic library services – book check ins and check outs, consultations on the use of library stocks according to various fields of study, recommendations of other library sources, and copying of documents.

### Library stocks

Table 9.1

Book acquisitions in 2011	9559
Total no. of books	20913
Number of periodical subscriptions: - hard copy - electronic (estimate)*	12 And others via the electronic database (ProQuest, EBSCO Host, JSTOR, )
Hours open during the week (real time)	48
No. of borrowed books	8382
No. of users	972
No. of work desks	50
No. of books on open shelves	18975

\* This refers only to the titles of periodicals to which the Library subscribes (or acquires by donation or exchange) in hard or electronic versions; it does not include other periodicals to which users of the library have access in the context of the consortium for full-text resources.

### **Library Opening Hours**

The regular opening hours of the Library are as follows:

Mon. to Thurs. from 9.00 a.m. to 5.00 p.m.; Fri. from 12.00 noon to 5.00 p.m.

Before and during the examination period The Library has extended opening hours:

Mon. to Fri. from 9.00 a.m. to 9.30 p.m.; Sat. and Sun. from 10.00 a.m. to 6.00 p.m.

### **Close cooperation with other libraries**

Agreements with the libraries of the Institute of International Relations and the Institute for Contemporary History of the Academy of Sciences of the Czech Republic greatly benefit both teachers and students of AAU.

AAU began to work with library of the Academy of Sciences in September 2009. Staff and students alike have access both to its stocks and to its electronic databases.

(<http://www.lib.cas.cz/en/online-database>).

### **Copy and print services**

A Xerox multipurpose digital copier provides printing, copying and digital scanning of documents and books in a range of print qualities, formats and sizes.

### **Provision of information**

Institution has information system <sup>3</sup> :	yes <input checked="" type="checkbox"/>	no <input type="checkbox"/>
Internet connection provided:	yes <input checked="" type="checkbox"/>	no <input type="checkbox"/>
Total no. of PCs: 90	for student use: 25	

Thanks to the completion of a wireless internet project, many students have stopped using the computer lab and work on their own notebooks. It was therefore possible to close one of the two computer labs to make more space for classrooms. We are working to provide additional sites for the use of private notebooks. The remaining computer lab is now used for classroom instruction and for students who do not have their own notebooks or have not brought them with them. It is used to about 45% of capacity. The internet connection is also used frequently during class.

Wi-Fi access to the internet is limited to the use of personal log-ins which are provided only to students enrolled for the specific semester. All network services are denied to persons without a valid log-in.

Capacity and method of connection to internet: a high-speed direct radio router connects AAU with the Ministry of Education in Karmelitská Street and provides connection with the PASNET academic network and with the internet of 18 Mbps capacity. The classrooms at Letenská are connected by a 6 Mbps line of capacity. The two connections are symmetrical and without aggregation.

### **AAU computer network**

The AAU currently possesses 82 personal computers equipped with Windows XP, Windows 7 or Ubuntu Linux operation systems. ICT services are provided by 8 servers with Ubuntu, Debian and Windows 2003-2008 operation systems. OpenVZ and VMware-based

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<sup>3</sup> i.e. central administration and servicing of computer network

virtualisation is also used.

Twenty-five of these computers are available to students (and lecturers) in the computer laboratory and the library reading room. All these are equipped with the Ubuntu Linux Desktop systems. In generally accessible areas AAU uses the SafeQ centralised system of print task control. The system identifies users by means of RF ISIC/TTIC cards and makes it possible to assign individual users with print quotas and set up multifunctional systems they are authorised to use. It also manages personal print queues, where print tasks await a command to start printing. In addition to double-sided printing, the multifunction printers can undertake copying and pdf scanning.

All students and teachers use the ISIS study control information system, along with the Google Apps system, on which the support of individual courses is based.

Our computer laboratory provides students with personal accounts including profiles, personal websites if required, personal harddisc space and printing services. The lab is open daily from 8.30 a.m. to 7.30 p.m. weekdays and slightly shorter hours at weekends.

All AAU students have unlimited access to the internet; the computer lab is equipped with software Programs including OpenOffice 3.5, Acrobat Reader 10 and many others in the systems Ubuntu Desktop 11.10 and 12.04.

All classrooms are equipped with PCs, data projectors and sound. Moreover, there are two TV sets, two video players, one portable DVD player, quality projection screens, six notebooks and other equipment. Standard internet connections include Wi-Fi for students and LAN for the lecturer's computer. Three classrooms feature advanced DVD players with spatial sound.

The other computers are intended for use by lecturers and administrative staff. These computers run on two Windows 2003 servers for account management and other services, and a Windows 2008 server for Exchange 2007 mail server with web and direct access. Employees can currently transit from the Exchange server to the Zimbra collaboration server which provides greater possibilities for cooperation. Two rooms with a total of six PCs are available to lecturers.

For the purposes of running other services (including the computer lab) there are five computers with the Linux operational system and either the VMware servers system or OpenVZ. Itinerant virtual servers built on the Linux platform take care of these computers. With this solution we have increased the availability of services and substantially enhanced resistance to accidents.

The whole computer network is secured by means of two Mikrotik firewalls (also separating student and employee parts of the network and the Wi-Fi network). Another Linux-based computer safeguards the operation of the new ISIS information system, which integrates all agendas connected with the management of studies.

The servers are installed in an air-conditioned server room and the whole network is interconnected via a recently-built one-gigabit backbone network utilising virtual networks and aggregated backbone links.

Two separate rooms with a total of six computers connected to the internet and laser printers are available for teachers to do their preparation.

The library reading room is equipped with an HP laser printer, used by librarians, and a multi-function Xerox unit providing printing, copying and digital scanning. Administrative staff and teachers can also use another two colour and monochrome laser printers.

The AAU encourages students to use computers in two fields especially. First, students use computers to meet assignments associated with their classes and specialised assignments involving the use of the internet, and for electronic communication with teachers and other students. Secondly, students of data-processing Programs learn to use the potential offered by information technology and acquire specific skills. The AAU also makes use of Skype for video-conferencing and long-distance lectures, with connections to PC, projector, web cameras, sound equipment and a microphone in the classroom.

## 10. Research, Development, Artistic and Other Creative Activity (in the sense of §1 Act no. 111/1998 Sb., concerning universities)

### Overview of grants, research projects and other creative activities at AAU in 2011

Title of grants, research projects and other creative activities	Source	Financial support
<p><i>Corporate performance, behaviour and ownership structures in the Czech firms: Theoretical modelling and empirical assessment</i></p> <p>Researchers: prof. Ing. Evžen Kočenda, Ph.D. prof. RNDr. Jan Hanousek, CSc. Katarína Svítková, Ph.D. CERGE EI, AAU collaboration GA ČR, 402/09/1595 for 2009-2011</p>	GAČR	
<p><i>Diplomatické vztahy mezi Československem a USA 1918-1968</i> (<i>Diplomatic Relations between Czechoslovakia and the USA 1918-1968</i>) (5-year research grant)</p> <p>doc. PhDr. Milada Polišínská, CSc.</p>	GAČR	3,300,000 CZK for 2009-2013
<p><i>Obchodní toky v období růstu a krizí: modifikace gravitačních modelů o faktory rozhodování specifické pro země, čas, odvětví a produkty</i></p> <p>(<i>Trade Flows in Times of Economic Boom and Slump: Modifying the Gravity Model for Country, Time, Industry and Product-Specific Decision-Making</i>)</p> <p>Researcher: doc. Ing. Vladimír Benáček CSc. Co-researcher: Prof. Peter Egger, Ph.D.</p> <p>Recipient: Charles University in Prague, Faculty of Social Sciences</p> <p>Co-recipient: Anglo-American University</p>	GAČR	2,226,000 CZK  995,000 CZK
<p>Public Portrayal of Turkey in Visegrad Countries</p> <p>Researchers: Pelín Ayan, Ph.D. Mgr. Juraj Mahfoud</p>	International Visegrad Fund	7000 EUR

**Overview of conferences, seminars, discussions and other academic events at AAU in 2011**

<b>Title</b>	<b>Type of event</b>	<b>Participants</b>	<b>Date</b>
Egypt – the “Arab Spring” of 2011?	Panel discussion	Omar Kamal, David Cadier, Pelin Ayan, Cyril Svoboda	7 February
“Home Here and There”	Multimedia exhibition	Andrea Dancer	18 February – 28 March
The case of the constitutional change in Turkey: Democratization or party system cartelization?	Presentation, Research Colloquium	Pelin Ayan Musil, PhD	3 March
Music Performance “Gentry Bronson“	Music performance	Gentry Bronson	4 March
“Koneckonců“ Black and white photographs	Exhibition of photographs	Robert Bogs	1 April
Color, Race, Ethnicity and Minority	Specialist lecture	“Christo Lombaard”	4 April
Communication Strategy, Public Relations, and Relationship Marketing	Specialist lecture	Jiří Nečásek, Marketing and PR expert, Unilever, PIM	12 April
“Public Spaces, Stolen Voices: Rome’s Talking Statutes” “The Origins of Hippie Subculture”	Public lectures	Andrew Giarelli, Fulbright Fellow	13 April
Lost in Translation, Found in Translation: Intercultural Migration in Space and Time	Normal/ Abnormal Colloquium 7th year  Book launch <i>Eternal Return</i> by Douglas S. Dix	Colloquium Program: Keynote Speaker: Doc. Douglas S. Dix, Ph.D. Crossing Cultures, Crossing Temporalities: Conceptual Genesis of the Eternal Return.  Presenters: Doc. Dr. Jiří Kašný, Th.D. Legal Texts and their	14 April

		Intercultural Migration in Space and Time.  Teresa Tipton, Ph.D. Through the Eyes of a Stray Dog: Encounters with the Other (Culture) Doc. Ing. Vladimír Benáček, CSc. Benefits and Costs of Migration - an Interdisciplinary Review Moderator: Prof. Eva Eckert, Ph.D.	
Hotel constructed to have a zero carbon footprint	Specialist lecture	Chris Syvertsen, Manager, Mosaic House	April
Škoda Factory - Mladá Boleslav	Visit from a firm	Škoda auto, ČR	April
- Topic: South Korea and its International Perspectives	Specialist lecture	H.E. Gabriel Oh; Ambassador of South Korea	April
Which Communication Tool is Right for Me?	Specialist lecture	Michael Bode, Chief Operations Officer, Bohemia Interactive Simulations	27 April
Topic: Transnational literary and cultural theories	Presentation, Research Colloquium	Hana Waisserova, PhD, Lecturer, Anglo-American University	28 April
“The Rise and Fall of Ancient Greek Civilisation: Plato’s Tragic Warning for Our Time”	Specialist lecture	Martha Catherine Beck	2 May
“Aussig”	Film – TRANSEUROPA Festival pre-opening event followed by discussion	Director Tony Laue and leading actress Hana Vagnerová	3 May
Business Ethical Practices	Specialist lecture	Rostya Gordon-Smith, Czech Society for Human Resources Development, International VP	4 May
“The Roma”	Exhibition of photographs TRANSEUROPA Festival	Lukáš Houdek	6 May – 30 June
“Deconstructing the Migration Experience in Central Europe”	Panel discussion TRANSEUROPA Festival		10 May

“Barevný, přesto barvoslepý” (Colourful, yet colour blind)	Film - TRANSEUROPA Festival	In cooperation with media organisation Transitions (TOL)	12 May
“Utopian City Prague” The Utopian City Project / Danube Foundation	Public Workshop - TRANSEUROPA Festival		14 May
The World after Osama	Panel discussion	Daud Khan (Journalist, Acting Director Radio Mashaal RFE/RL) Šádí Shanaáh (Political Commentator, Glopolis) Hrishabh Sandilya (South Asia Commentator, AAU)	11 May
Tour and discussion	Specialist lecture	Václav Víték, Hard Rock Café, Sales Manager	31 May
Siemens sales excellence Program	Specialist lecture	Annette Habermann, Siemens AG	2 June
Algorithmic trading as a new phenomenon	Specialist lecture	Karel Janeček, CEO, RSJ Invest, largest proprietary trader in the CR	9 June
Social Entrepreneurship Strategy/ Internet Disruption of News Media Industry	Specialist lecture	Jeremy Druker, Executive Director, Editor-in-Chief, Transitions Online (TOL)	Summer semester
“Mutant Bombing Pack/ John Lennon Edition”	Exhibition		5 August – 7 September
Czech media situation and relationship between journalists and PR practicioners	Specialist lecture	Vojtěch Krasnický, Editor, MF Dnes	8 September
“...light and texture”	Exhibition of photographs	Mark Wiedorn	9 September – 4 October
Women’s Representation in Politics	Panel discussion	Selin Akyuz-Sasmaz, PhD Candidate, Bilkent University, Turkey Sezen Yaras, PhD Candidate, Bilkent University, Turkey JuDr. Cyril Svoboda, KDU ČSL, Former Minister of Foreign Affairs Dr. Hana Waisserova, Lecturer, Masaryk University and Anglo- American University Dr. Jaroslava Gajdosova, Lecturer, Anglo-	12 September



		American University	
“The Internally Displaced of Georgia” The L.A.F. Project	Exhibition		10 – 22 October
Topic: Albanian and EU joint political and security issues	Specialist lecture	Jozefina Coba Topalli, Chairwoman (Speaker), Parliament of Albania; Vice-president of Democratic Party of Albania	11 October
“Was Georgian War Coverage Altered by Fake Photographs?” The L.A.F. Project	Panel discussion	Panelists: Alena Boika, Editor-in- Chief of Umělec. DeAnna DeRosa, Media Professor, American University in Bulgaria. Nino Nakashidze, Georgian Ambassador to the Czech Republic. David Shorf, Former Deputy Editor-in-Chief of Lidové Noviny, currently Media Lecturer at AAU Natalia Vásquez, L.A.F. Project Co-director and Curator. moderated by Hrishabh Sandilya, former Dean of IRD, AAU, currently Vice President of External Relations.	12 October
Crisis management in reality and the Standard and Poor's rating system significantly affecting organisations and their PR	Specialist lecture	PR, Communication Manager/Corporate Identity Manager/ PR and Marketing Directory, Group 4 Securitas/ VUB Slovakia/ Hypoteční banka	13 October
Topic: Historical and Contemporary Models of Migration	Presentation, Research Colloquium	Eva Eckert, PhD, Chair, Department of Languages School of Humanities and Social Sciences, Anglo- American University	20 October
Guest Lecture for Photography class in cooperation with The L.A.F. Project	Specialist lecture	Mariam Amurvelashvili	8 November
Assessment Center	Specialist lecture	Vratislav Kalenda, Director, Owner, Image Lab	8 November

Topic: Middle East Perspective on Democratisation Theories	Specialist lecture	Sadi Shanaah	14 November
Strategic Planning	Specialist lecture	Mr. Tomáš Perutka, General Manager, CS STEEL a.s.	15 November
“Reading and Discussion on Václav Havel”	Specialist lecture	Eda Kriseova	16 November
International Operations Management	Specialist lecture	Stefan Breidung, DHL Hub	23 November
Problems of Foreign Students in the Czech Republic	Panel discussion	Pavla Redlova (People in Need) Oksana Rizak (Lawyer)	24 November
Slovenia and the European Union; Pluses and Minuses.	Specialist lecture	Uros Pinteric, Ph.D., Senior Researcher, School of Advanced Social Studies	24 November
MTB races and Q&A regarding sponsorship and event management	Specialist lecture	Ing. Jan Kopka MTB racer	24 November
Strategic Planning	Specialist lecture	Philipp Hanus, Head of Retail Portfolio Management, RWE Transgas, a.s.	29 November
Topic: Czech medieval philosophy	Presentation, Research Colloquium	Kevin Gibbons, Lecturer, Anglo-American University	1 December
Real Estate Private Equity: Response to the Crisis	Discovery Group Fund 3C, Partner	PhDr. Pavel Streblov	3 December
Topic: India’s Foreign Policy in the 21 <sup>st</sup> century	Specialist lecture	H.E. Ashok, Ambassador of India to the Czech Republic	6 December
Topic: Arendt’s interpretation of Kant’s political philosophy	Presentation, Research Colloquium	Jakub Franěk, PhD, Lecturer, Anglo-American University	10 December
	Specialist lecture	Adam Gersl, PhD, Deputy Head of Financial Stability Dept, Czech National Bank	10 December
Topic: Ancient Political Morality, East and West – and Today Off the Map	Specialist lecture	Victor Castellani (University of Denver)	15 December
Perspectives on Migration and Development 1 <sup>st</sup> panel: The Czech Migration Experience 2 <sup>nd</sup> panel: Migration as a Complementary Strategy for		1 <sup>st</sup> panel: Masha Volynsky (People in Need) Representative of the Vietnamese Community Bohdan Rajcinec	15 December

Development		(Ukrainian Initiative) 2 <sup>nd</sup> panel: Lucie Sladkova/Jan Schroth (IOM Prague) Jan Černík (Czech Development Agency) Zivka Deleva (Comenius University in Bratislava)	
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## **Publication Activity, Conferences and Seminars in 2011, in connection with accredited SP/SO of the Anglo-American University**

*As well as permanent AAU employees, we list external employees without other affiliation and external employees whose main employment is outside the AAU but whose documented activity was associated with AAU-accredited Programs or was carried out on behalf of AAU.*

### **Pelin Ayan Musil, Ph.D.**

#### **Publications:**

1. *Impact Factor Journal*: Kennedy Nilgun, Senses Nazli and Ayan Pelin (2011) 'Grasping the Social through Movies' *Teaching in Higher Education* Vol. 16, Issue 1, pp: 1-14. (impact factor: 0.554)

2. *International Journal*

Musil, Pelin A. (2011) 'Turkish Democracy as a Model for the Middle East?' *The New Presence*: Spring Issue.

3. *Book*

Musil, Pelin A. (2011) *Authoritarian Party Structures and Democratic Political Setting in Turkey*. New York: Palgrave Macmillan.

4. *Conference Proceedings*

Musil, Pelin A. 'The Case of the Constitutional Change in Turkey: Democratization or Party System Cartelization?' 69th Annual Convention of the *Midwest Political Science Association* (MPSA), April 2011, Chicago IL, USA.

#### **Grants:**

Grant received in October 2011 from the International Visegrad Fund (with J. Mahfoud)

Project Title: "Public Portrayal of Turkey in Visegrad Countries", 7000 euros.

Grant proposal submitted to *Grant Agency of Czech Republic (GACR)* in April 2011.

Project title: "Internal Party Democracy vs. Party Cohesion: Testing the Empirical Power of Liberal and Populist Approaches on Czech Political Parties"

#### **Organisation of Research Colloquia:**

1. *Five research colloquium events organised with Eva Eckert at AAU in 2011:*

- 24.03.2011 – The case of the constitutional change in Turkey: Democratization or party system cartelization?, Pelin Ayan Musil, PhD, Lecturer, Anglo-American University
- 28.04.2011 – Transnational literary and cultural theories, Hana Waisserova, PhD, Lecturer, Anglo-American University
- 20.10.2011- Historical and Contemporary Models of Migration, Eva Eckert, PhD, Lecturer, Anglo-American University
- 10.11.2011 - Arendt's interpretation of Kant's political philosophy, Jakub Franěk, PhD, Lecturer, Anglo-American University

- 01.12.2011 – Czech medieval philosophy, Kevin Gibbons, Lecturer, Anglo-American University

## 2. Panel Organisation

- A Panel Discussion titled “Women’s Representation in Politics” on 12 September 2011 at AAU.

## Article Reviewer:

- Reviewed the article ‘Intra-party democracy in Turkey’ in October 2011 for publication in the journal, *Party Politics* (impact factor: 1.016)
- Reviewed the article ‘Political Culture as a Comparative Indicator: The Relationship between Islam and Democracy in Turkey and Iran’ in November 2011 for publication in the journal, *International Political Science Review* (impact factor: 0.585)

## **Peter Bolcha, Ph.D.**

Project:

2011-2 leader of internal project for RWE: “Statistical Model of Failures in Gas Networks”

## **Juraj Draxler, Ph.D.**

Publications (peer-reviewed)

- Beblavy, M, Drahokoupil, J., Draxler, J. and Myant, M. (2011) [‘Labour Relations in Central and Eastern Europe’](#), Neujobs Report No. 3, Brussels: Centre for European Policy Studies, November (*Neujobs is an EU-funded project: 7<sup>th</sup> Framework Program large scale research project*)

Conference proceedings

- Draxler, J. (2011) ‘Providing a social springboard? The economic role of the welfare state’, in [‘Welches Wachstum für Europa?’](#), conference proceedings from an event organised by Das Progressive Zentrum and co-sponsored by Commerzbank and the German Federal Foreign Ministry, Berlin, March

Speeches at conferences and panel discussions

- [‘Pension reform – How to proceed’](#), international conference organised by Vysoka skola financni a spravni, presenting *Pension Reforms: Lessons from the Public Debate*, Prague, May

Other professional activities

- [‘Member of the jury, Slovak national journalism prize’](#) (personally awarding the prize for best newspaper commentary)

- [Member of the Board, Slovak Governance Institute](#) (a think-tank implementing several research projects and initiatives funded by the EU and private foundations as well as the Slovak government)

### **Stephan Delbos, M.F.A.**

#### Editor/ Author of a chapter in an anthology:

Delbos, Stephan: *From a Terrance in Prague*, edited by Stephan Delbos, Litteraria Pragensia, ISBN 978-80-7308-349-6, May 2011, 350 pp. This critical introduction puts into historical and literary perspective the lives and times of international poets who have visited or lived in Prague between 1888 and 2010 and depicted the city in poetry, using different strategies and different points of focus, which reflects both the dominant poetic modes and the dominant historical narrative of their time.

#### Article in periodical:

Delbos, Stephan: “Difficult Modernity” in *VLAK: Contemporary Poetics and the Arts*, ISSN 1 804-512X, May 2011, pp. 78-85. This article examines the poetry of Adonis, providing an overview of his career and drawing a link between his poetry and his voluminous theoretical and critical writings on Arabic and Western literature and society.

#### Author of chapter in a monograph:

Delbos, Stephan: “Stones to Steeples” in *Thresholds*, edited by David Vichnar, ISBN 978-80-7308-350-2, May 2011, pp. 136-154. This chapter investigates some of the current trends of expatriate poetry in Prague and attempts to predict the stylistic tendencies that will appear in the near future.

#### Book Reviews:

Delbos, Stephan: “Punning on Empty” in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical analysis of the novel *There but for the*, by Ali Smith, identifying the book as a failed experiment in contemporary British metafiction.

Delbos, Stephan: “Recovery Politics” in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical analysis of the novel *The Submission*, by Amy Waldman, comparing it favorably with other offerings from the genre of post-9/11 novel.

Delbos, Stephan: “Spelling it Out” in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the non-fiction book *Just My Type*, by Simon Garfield, placing it within the history of studies on typography.

Delbos, Stephan: “Self-made Man” in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the non-fiction book *The Man in the Rockefeller Suit*, by Mark Seal.

Delbos, Stephan: “Rebel without a Clause” in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the poetry collection *An Unchanging Blue: The Selected*

*Poems of Rolf Dieter Brinkmann*, translated by Mark Terill, placing Brinkmann in the context of his German peers and American influences.

Delbos, Stephan: "Report from Inside the Arena" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the non-fiction book *Into the Arena: The World of the Spanish Bullfight*, by Alexander Fiske-Harrison, comparing this non-fiction publication on bullfighting with the work of Ernest Hemingway.

Delbos, Stephan: "Whalen as Muse" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the book-length poem *The Whalen Poem*, by William Corbett, citing some of the primary examples of American poet Phillip Whalen's influence on the author.

Delbos, Stephan: "Sexual Semiotics" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the experimental short fiction book *Boysgirls*, by Kate Ferris, placing it in the genre of flash fiction and examining the limits of that genre.

Delbos, Stephan: "European Evenings" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the collection of poetry *An Evening in Europe*, by Jorg Fauser, translated by Mark Terrill, identifying some of the German poet's American influences, including Charles Bukowski, whom he translated.

Delbos, Stephan: "Beautiful Book of Horrors" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical analysis of the novel *The Land at the End of the World*, by Antonio Lobo Antunes, translated by Margaret Jull Costa, suggesting it as the best novel written about the Portuguese Colonial Wars in the latter half of the 20th century and identifying its surrealist elements.

Delbos, Stephan: "Literary Portugal" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the collection of fiction *The Book of Disquiet*, by Fernando Pessoa, translated by Margaret Jull Costa, examining how the author develops an acute sense of Lisbon through minute details.

Delbos, Stephan: "Syllables of Exile" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the literary biography *Joseph Brodsky: A Literary Life*, by Lev Loseff, translated by Jane Anne Miller, examining Brodsky's reputation in the U.S. and contrasting it to his reputation in Russia.

Delbos, Stephan: "From Stage Right to Right Wing" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the non-fiction book *The Secret Knowledge*, by David Mamet, comparing it unfavorably with the author's more accomplished work in the theater.

Delbos, Stephan: "The Delectable Savage" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the collection of non-fiction *Between Parentheses*, by Roberto Bolano, surveying this final posthumous collection of uncollected writings in the midst of Bolano's complete body of work.

Delbos, Stephan: "Mountain Man in Silk Pajamas" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the non-fiction book *Fire Season* by Philip Connors,

identifying its predecessors in American literature, especially the work of Beat Generation writers like Jack Kerouac and Gary Snyder.

Delbos, Stephan: "Wrestling Wystan" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the book-length poem *The Age of Anxiety*, by W.H. Auden, situating it in his body of work and providing evidence as to why it has been overlooked in recent decades.

Delbos, Stephan: "The Medium is the Necessity" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the collection of essays on contemporary art *Perpetual Inventory*, by Rosalind E. Krauss, situating Krauss' work with in the field of contemporary American art criticism.

Delbos, Stephan: "Seasonal Stanzas" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the book-length poem *May*, by Karel Hynek Mácha, translated by Marcela Sulak, and closely examining its formal elements in Czech and English translation.

Delbos, Stephan: "Of Things Eternal" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical analysis of the novel *The Eternal Return*, by Douglas Shields Dix, and connecting it with some of its prime predecessors and its citation of the work of Romantic poet Percy Shelley.

Delbos, Stephan: "The Loveliness of Language" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the poetry book *The Selected Poems of Ted Berrigan*, edited by Sandy Alice Notley, Anselm Berrigan and Edmund Berrigan; Critical review of the collection of letters *Dear Sandy Hello*, edited by Sandy Berrigan and Ron Padgett, looking specifically at Berrigan's appropriation of the sonnet as a vehicle for avant-garde American poetry.

Delbos, Stephan: "Writing History" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the literary anthology *Tablet and Pen: Literary Landscapes of the Middle East*, edited by Reza Aslan, surveying several centuries of Arabic literature.

Delbos, Stephan: "Poetry Restante" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the poetry book *Letters from Ausland*, by Louis Armand, indentifying the ways in which the poet makes use of and obscures a sense of place in his poetry.

Delbos, Stephan: "Between Silence and Words" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the poetry book *The Selected Poems of Adonis*, by Adonis, translated by Khaled Mattawa, identifying the key tropes of Adonis' work and showing the poet's development from fragmented clarity to discursive obscurity over the past four decades.

Delbos, Stephan: "The Writing Machine" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the literary biography *Gilles Deleuze and Felix Guattari: Intersecting Lives*, by Francois Dosse, translated by Deborah Glassman.

Delbos, Stephan: "Affirmative Action, Reformatory Rhetoric" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the collection of non-fiction *The Cross of*



*Redemption*, by James Baldwin, edited by Randall Kenan, showing Baldwin as a precursor to some of the most important developments in civil rights over the past several decades.

Delbos, Stephan: "Reading Absense" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the non-fiction books *Mourning Diary* and *The Preparation of the Novel*, by Roland Barthes, Translated by Richard Howard and Kate Briggs, identifying some of Barthes' key theories at work in this personal journal and in these lecture notes for his course on the novel.

Delbos, Stephan: "Not Far from the Tree" in *The Prague Post*. ISSN: 1210-3934, Oct. 12, 2011, p. B17. Critical review of the novel *The Private Lives of Trees*, by Alejandro Zamba, translated by Megan McDowell, identifying the book as an attempt at Chilean metafiction and suggesting this genre as a way forward from Latin American magic realism.

Delbos, Stephan: "Rolf Dieter Brinkmann's New York School Poetry" in *International Poetry Review*, ISSN: 0145-0786, Dec. 2011. A critical review of the book *An Unchanging Blue: The Selected Poems of Rolf Dieter Brinkmann* examining the poetry of Rolf Dieter Brinkmann through the lens of his major influences, the New York School poets such as Frank O'Hara and John Ashbury.

#### Poetry

Delbos, Stephan. "Exit Letter," "Advent" and "Verdant," published in *Zoland Poetry*, the United States

Delbos, Stephan. "Newsfeed," a series of poems published in *VLAK: A Journal of Poetics and the Arts*, Prague.

### **Prof. Eva Eckert, Ph.D.**

#### ARTICLES

2011 *Migration and Memory in Central Europe*, East European Studies, East European and Balkan Institute, Center for International Area Studies, Hankuk University of Foreign Studies v. 28, 209-239.

2011 *Migration and Memory in Central Europe*, Reconstructing Identity: Mapping the Cultural and Civic Tradition in Central and Eastern Europe, International Conference, 20th anniversary of East European and Balkan Institute, Hankuk University of Foreign Studies and National Research Foundation of Korea, 171-188.

2011 [\*Markers: Gravestones and the Linguistic Ethnography of Czech-Moravians in Texas\*](#),

**East of the West**, online publications forum for the AAU community [www.eotwonline.net](http://www.eotwonline.net)

2011 *New Degrees Are Attracting Foreign Students*, *Prague Post* <http://www.praguepost.com/education/10012-new-degrees-are-attracting-increased-numbers-of-foreign-students-to-aau.html>, Aug. 31.

## CONFERENCES AND OTHER ACADEMIC AND PUBLIC PRESENTATIONS

2011 **Migration and Identity: Czechs and the Others**, invited lecture, Department of Ibero-American Studies, Charles University

2011 **Migrace do českého prostoru a z něj**, Dům národnostních menšin, lecture on the occasion of opening the exhibit *Migrace do Evropy*

2011 *Migration and Memory in Central Europe*, Reconstructing Identity: Mapping the Cultural and Civic Tradition in Central and Eastern Europe, **Hankuk University of Foreign Studies and National Research Foundation of Korea, Seoul.**

2011 **Perspectives on Russian Studies in the U.S. and Korea**, Hankuk University of Foreign Studies, Seoul

2011 **Language and Power: Contacts of Korean with English and Czech**, Hankuk University of Foreign Studies, Seoul

2011 **Metalanguage of Studying a Language: A New Approach to Language Teaching in Study Abroad Programs**, AATSEEL Annual Conference, Pasadena, CA

2011 **Profil amerického studenta: Studium cizích jazyků a Study Abroad**, *Asociace vysokoškolských poradců, Rektorát University Karlovy, Poděbrady*

2011 Migration and Korean Nation Building, AAU Research Colloquium

### **Prof. Donald Fuller, Ph.D.**

Fuller, D.E. and Chalaniova (2011), “European Union and Armenia: Exploring the Internal/External Reslations Nexus”, paper presented at the Third Annual Conference of Slovenian Social Sciences, Fiesa, Slovenia, September 29 – October 1.

“Public Administration Reform Theory in Transition Countries”, (2011), paper presented to the Working Group on Public Administration Reform, 18th Annual Conference of the Network of Institutes and Schools of Public Administration in Central and Eastern Europe, Varna, Bulgaria, May 19-22, Bratislava, Slovakia, ISBN: 978-80-89013-52-4, accessed at [www.nispa.org](http://www.nispa.org).

“Integration vs. Disintegration: Dilemma for the European Union”, (2011), paper presented to the General Session, 19th Annual Conference of the Network of Institutes and Schools of Public Administration in Central and Eastern Europe, Varna, Bulgaria, May 19-22, distributed in *Public Administration of the Future, Presented Papers from the 19th NISPAcee Annual Conference, Varna, Bratislava, Slovakia*, ISBN: 978-80-89013-55-5, accessed at [www.nispa.org](http://www.nispa.org).

## **Simon Gordon-Smith, MBA**

### **Memberships:**

Associate Member of the Cz Green Building Council

## **PhDr. Pavla Jonssonová**

### **Publications:**

Pavla Jonssonova, **DJ Veverka Special Mix pro G Bod (poezie) G Bod**, Prague, Gender Studies, December 2011, pp. 24-25.

Pavla Jonssonová, "Cestomila internetový časopis o cestování", February 2011  
<http://www.cestomila.cz/clanek/218->

### **Translations:**

Allen Ginsberg . "Už mi neposílejte žádné dopisy", Prague, Maťa, 2011

### **Conference participation:**

*Global Conference Urban Popcultures March 8-10, 2011, Prague:*

Czech Alternative Myths: Hokkaido Recording Company, Prague 1980s

ICTM 2011 Dialogic Knowledge Production, July 2011, St. John's Canada

*Queer Eye April 2011 NOD: "Sebereprezentace femininity v českém rocku"*,  
Urban Ethnography Round Table, FHS UK, June 2011

Společnost českých zemí v evropských kontextech. České evropanství ve srovnávacích perspektivách, Prague, 14–15 September 2011 FHS UK: Plastic People of the Universe v sítích

## **doc. Dr. Jiří Kašný, Th.D.**

"Procesní spravedlnost v Hebrejské bibli", *Revue církevního práva* 50, 2011, pp. 19-42

## **Prof. Evžen Kočenda, Ph.D.**

### **Publications:**

Hanousek, J., Kočenda, E., 2011 "Rozsah integrovaného státního vlastnictví a vliv firemní kontroly na výkonnost českých podniků", *Politická ekonomie*, 59(1), pp. 82-104.

Hanousek, J., Kočenda, E., 2011 "Public Investments and Fiscal Performance in New EU Member States", *Fiscal Studies*, 32(1), pp. 43-72.

Hanousek, J., Kočenda, E., 2011. "Learning by Investing: Evidence from a Naturally-Occurring Auction", *Economics of Transition*, 19(1), pp. 125–149.

Hanousek, J., Kočenda, E., 2011. "Veřejné investice a fiskální hospodaření nových členů EU", *Politická ekonomie*, 59(3), pp. 310-328.

Hanousek, J., Kočenda, E., Maurel, M., 2011. “Direct and indirect effects of FDI in emerging European markets: Survey and Meta-analysis”, *Economic Systems*, 35(3), pp. 301-322.

Hanousek, J., Kočenda, E., 2011. “Vliv rozdělení českých podniků na ziskovost a produktivitu”, *Politická ekonomie*, 59(5), 579-598.

Kočenda, E., Vojtek, M., 2011, “Default Predictors in Retail Credit Scoring: Evidence from Czech Banking Data”, *Emerging Markets Finance and Trade*, 47(6), pp. 25–43.

Hanousek, J., Kočenda, E., 2011, “Foreign News and Spillovers in Emerging European Stock Markets”, *Review of International Economics*, 19(1), pp. 170–188.

Bubák, V., Kočenda, E., Žikeš, F., 2011, “Volatility Transmission in Emerging European Foreign Exchange Markets”, *Journal of Banking and Finance*, 35(11), pp. 2829–2841.

### **Conference presentations:**

Evžen Kočenda as an **invited speaker** took part in the 14<sup>th</sup> interenational conference Enterprise and Competitive Environment organised by the Mendel University in Brno. On 10.3.2011 he gave the **introductory lecture** on “Efficiency and Ownership of Czech Firms”, (1 presentation)

Evžen Kočenda took part in the DIME final conference organised at Maastricht University, 7.-8.4.2011. He presented his article “Technological Imitation and Innovation in the New European Union Markets” (1 presentation)

Evžen Kočenda took part in the 9<sup>th</sup> International Conference “Challenges of Europe: Growth and Competitiveness - Reversing the Trends” organised by the University of Split 25.5.-29.5.2011. He presented his article “Efficiency and Ownership of the Czech Firms”. (1 presentation)

Evžen Kočenda took part in the 72<sup>nd</sup> International Atlantic Economic Conference organised in Washington, DC, 21.-23.10.2011. He presented his article “Efficiency and Ownership of the Czech Firms”. (1 presentation)

Evžen Kočenda took part in the international CESifo Area Conference on Macro, Money and International Finance in Munich (25-27.2.2011). He presented his article “Volatility Transmission in Emerging European Foreign Exchange Markets”. (1 presentation)

Evžen Kočenda took part in the 9<sup>th</sup> International Conference “Challenges of Europe: Growth and Competitiveness - Reversing the Trends" organised by the University of Split 25.5.-29.5.2011. He presented his article “Stock Market Co-Movements in Europe”. (1 presentation)

Evžen Kočenda took part in the international conference Prague Economic Meeting 2011, 17-18 June 2011 in Prague. He presented his article “Long-Term and Short-Term Growth Effects of the Exchange Rate Stability and Price Flexibility”. (1 presentation)

Evžen Kočenda took part in the international conference IUE-SSEM EuroConference 2011: Crises and Recovery in Emerging Markets organised by the Society for the Study of

Emerging Markets at the University of Economics Izmir, Turkey, 27.6.-30.6.2011. He presented his article “Stock Market Co-Movements in Europe”. (1 presentation)

Evžen Kočenda took part in the international conference 8<sup>th</sup> International Conference on Applied Financial Economics organised by the National and Kapodistrian University of Athens in the Centre INEAG Samos, Greece, 30.6.-2.7.2011. He presented his article “Stock Market Co-Movements in Europe”. (1 presentation)

Evžen Kočenda took part in the 29<sup>th</sup> international conference Mathematical Methods in Economics 2009, 6–9 September 2010 in Jánška Dolina (Slovakia). He presented his article “Stock Market Co-Movements in Europe“. (1 presentation)

Evžen Kočenda took part in the international conference XX International Tor Vergata Conference on Money, Banking and Finance: “Actors, Rules and Policies in the Global Financial Crisis”, 3-7 December 2011, organised by the University of Rome Tor Vergata, Faculty of Economics. He presented his article “The impact of macroeconomic news and central bank communication on the exchange rate: Evidence from Central and Eastern Europe” (1 presentation)

**Grant:**

“Financial impacts of the East-West trade and FDI: A gravity based approach”. Grant Agency of the Czech Republic, Grant no. 403/12/0080 (2012-2014), principal investigator

**Charles Lamento, J.D.**

**PUBLICATIONS**

“A Status Report on U.S.- Led Worldwide Efforts To Combat Trafficking in Persons” in *Michigan International Lawyer*, Feb. 2011

<http://www.michbar.org/international/pdfs/winter11.pdf>

**PROFESSIONAL LECTURES AND INTERVIEWS**

- Keynote Speaker: Skype video lecture “Human Trafficking in Europe”, University of Missouri School of Law, Kansas City, Missouri, November 10, 2011
- Keynote Speaker: Intl. Workshop on Strategies for Combating Human Trafficking, sponsored by Taiwan’s Ministry of Interior and Natl. Immigration Agency, Taipei Taiwan, October 27-28, 2011
- Keynote Speaker: Tamkang University, Dept. of Global Politics and Economics, Taipei, Taiwan, October 22, 2011
- Keynote Speaker: “The Crime of Economics” Geneva Institute of Leadership and Public Policy, Geneva, Switzerland, July 6, 2011
- Keynote Speaker: Skype video lecture “An International Perspective on Human Trafficking” University Wyoming, Laramie Wyoming, February 24, 2011
- Keynote Speaker: Skype video lecture “An International Perspective on Human Trafficking” Charlotte School of Law, Charlotte North Carolina, February 14, 2011

**OTHER**

*Director, Global Hope Network Int. Criminal Law Policy&Training Center - Geneva*  
GlobalHope Network Intl., Geneva, Switzerland; 2010–Present

**JUDr. Radka MacGregor Pelikánová, Ph.D., LL.M., MBA**

MacGregor Pelikánová, Radka, “Právní a ekonomický úspěch domény nejvyšší úrovně .eu – pravda či mýtus roku 2011?”, *Právo, ekonomika, management*, Ostrava, CZ: Key Publishing, ISSN 1804-3550, Vol.2, 4/2011, pp.2-10 [published in Czech] – affiliation ČZU PEF

MacGregor Pelikánová, Radka, “Právní a ekonomické aspekty domény nejvyšší úrovně .eu.”, *Acta MUP*, Prague, CZ: Metropolitní univerzita Praha, ISSN 1804-6932, Year 2, Nr.2/2011, pp.14-37 [published in Czech] – affiliation MUP, ČZU PEF

MacGregor Pelikánová, Radka, “History of the Czech Copyright Regulation”, *Journal on European History of Law*. London, UK: STS Science Centre Ltd., ISSN 2042-6402, Fall 2011, Vol.2/2010, No.2, pp.201-205 [published in English] – affiliation MUP

Schelle, Karel et al: *A Brief Introduction to Czech Civil Law*, Chapter 7: Copyright. 1<sup>st</sup> Edition. Munich, SRN: Verlag Dr. Hut, 2011, p.89-103, ISBN 978-3-8439-0171-0 [published in English]

Schelle, Karel et al: *Základy občanského práva*, Kapitola 9: Autorské právo. 3<sup>rd</sup> amended Edition. Ostrava, CZ: Key Publishing s.r.o., 2011, p.214-228, ISBN 978-80-7418-116-0 [published in Czech]

MacGregor Pelikánová, Radka, *Evropské obchodní soudnictví - European Commercial Judiciary*. 2<sup>nd</sup> significantly amended and extended edition, Ostrava, CZ: Key Publishing, 2011, ISBN 978-80-7418-118-4 [published in Czech with a substantial English summary]

**Bill Miller, Ph.D.**

Publications:

“Current Trends in Conservatism in the United States,” *Reflections on Conservatism*, December 2011.

**Tony Ozuna, M.A.**

THE PRAGUE POST ARTICLES:

**“Playing in ‘the third stream’ ”**

“Jazz and classical musicians pay tribute to pianist Lalo Schifrin”

*The Prague Post*, December 7 – 13, 2011

<http://www.praguepost.com/night-and-day/11245-preview-jan-hasenohrl-and-the-czech-philharmonic-orchestra.html>

**“Gentle guitar genius”**

“American jazz guitarist Bill Frisell returns to Prague with his 858 quartet”

*The Prague Post*, November 23 – 29, 2011

<http://www.praguepost.com/night-and-day/stage/11075-preview-bill-frisell.html>

**“Class acts”**

“Classic jazz bassist Ron Carter and his trio at Prague Castle”

*The Prague Post*, November 16 – 22, 2011

<http://www.praguepost.com/night-and-day/stage/10989-preview-ron-carter.html>

**“Rising stars”**

“Robert Glasper and Ghost Poet mix up Strings of Autumn”

*The Prague Post*, November 2 – 8, 2011

<http://www.praguepost.com/night-and-day/10805-preview-robert-glasper-experiment-and-ghost-poet.html>

**“Rebuilding The Pyramids”**

“After 40 years, an American musical force returns to Europe”

*The Prague Post*, November 2 – 8, 2011

<http://www.praguepost.com/galleries/stage/10803-preview-the-pyramids.html>

**“Spirit jazz resurrected”**

“The Marc Ribot Trio plays the free jazz of Albert Ayler”

*The Prague Post*, October 26 – November 1, 2011

<http://www.praguepost.com/night-and-day/stage/10706-preview-marc-ribot-trio.html>

**“Jazz flower power”**

“Charles Lloyd, from the summer of love to the 21<sup>st</sup> century”

*The Prague Post*, October 26 – November 1, 2011

<http://www.praguepost.com/night-and-day/stage/10704-preview-charles-lloyd-new-quartet.html>

**“Lords of the rock underground”**

“After nearly 30 years, The Melvins are still Seattle’s finest”

*The Prague Post*, October 12 – 18, 2011

<http://www.praguepost.com/night-and-day/stage/10518-preview-the-melvins.html>

**“Drumming into the unknown”**

“Billy Cobham and company continue to stretch genre limits”

*The Prague Post*, September 28 – October 4, 2011

<http://www.praguepost.com/night-and-day/stage/10372-music-preview-billy-cobham-band.html>

**“Jazz giants”**

“Bohemia Jazz Festival on Old Town Square and Moravia”

*The Prague Post*, July 6 – 12, 2011

<http://www.praguepost.com/night-and-day/stage/9297-6th-annual-bohemia-jazz-festival.html>

**“Bravo, Esperanza”**

“American jazz phenom storms the pop world”

*The Prague Post*, July 6 – 12, 2011

<http://www.praguepost.com/night-and-day/stage/9295-esperanza-spalding.html>

**“Come all ye funk-full”**

“The legendary George Clinton in Prague”

*The Prague Post*, June 15 – 21, 2011

<http://www.praguepost.com/night-and-day/stage/9032-george-clinton.html>

**“21<sup>st</sup> century folk”**

“Quintessential Prague trio to record a DVD”

*The Prague Post*, June 8 – 14, 2011

<http://www.praguepost.com/night-and-day/stage/8948-kratochv%EF%BF%BD%C2%AD-ackerman-&-zangi.html>

**“Francophone saxophone”**

“The raw jazz energy of Avram Fefer and his trio”

*The Prague Post*, May 25 – 31, 2011

<http://www.praguepost.com/night-and-day/stage/8778-the-avram-fefer-trio.html>

**“The baddest drummer in jazz”**

“Jack DeJohnette returns to Prague with Rudresh Mahanthappa”

*The Prague Post*, May 18 – 24, 2011

<http://www.praguepost.com/night-and-day/stage/8672-the-baddest-drummer-in-jazz.html>

**“Still smooth operators”**

“Sade’s first tour in 10 years”

*The Prague Post*, May 11 – 17, 2011

<http://www.praguepost.com/night-and-day/stage/8603-sades-first-tour-in-10-years.html>

**“Psychedelic maintenance”**

“Legendary jazz fusion group Soft Machine lives on”

*The Prague Post*, May 11 – 17, 2011

<http://www.praguepost.com/night-and-day/stage/8597-soft-machine.html>

**“The soul of black Peru”**

“Susana Baca brings her sultry voice back to Prague”

*The Prague Post*, May 4 – 10, 2011

<http://www.praguepost.com/night-and-day/stage/8492-susanna-baca.html>

**“Cross-genre originals”**

“Clarinet Factory team up with singer Jana Koubková”

*The Prague Post*, April 27 – May 3, 2011

<http://www.praguepost.com/night-and-day/stage/8386-clarinet-factory-team-and-singer-jana-koubkova.html>

**“Not just jazz”**

“Monkey Business front woman releases solo album”

*The Prague Post*, April 20 – 26, 2011

<http://www.praguepost.com/night-and-day/stage/8305-singer-tonya-graves.html>

**“Vocal acrobatics”**

“Jazz singer Gino Sitson back in Prague”

*The Prague Post*, April 13 – 19, 2011

<http://www.praguepost.com/night-and-day/stage/8207-gino-sitson-in-prague.html>

**“The real McCoy”**

“Jazz royalty convenes at Prague Castle”

*The Prague Post*, April 6 – 12, 2011

<http://www.praguepost.com/night-and-day/stage/8111-the-real-mccoy-tyner.html>

**“Dee Dee sings the blues”**

“Famed American jazz singer to perform Holiday tribute”

*The Prague Post*, March 30 – April 5, 2011

<http://www.praguepost.com/night-and-day/stage/8035-dee-dee-bridgewater-sings-the-ladys-blues.html>

**“Seven strings of innovation”**



“Innovative guitarist Charlie Hunter’s cross-over jazz”

*The Prague Post*, March 23 – 29, 2011

<http://www.praguepost.com/night-and-day/stage/7935-guitarist-charlie-hunter.html>

“**Avant-garde spirituals**”

“Amina Claudine Myers’ inimitable sound”

*The Prague Post*, March 16 – 22, 2011

<http://www.praguepost.com/night-and-day/stage/7858-amina-claudine-myers.html>

“**A musical memory lane**”

“Jazz quartet echoes a classic, classier era”

*The Prague Post*, March 9 – 15, 2011

<http://www.praguepost.com/night-and-day/7755-jazz-greats-larry-goldings-and-harry-allen.html>

“**Way beyond cool**”

“Legendary saxophonist Lee Konitz in Prague”

*The Prague Post*, March 2 – 8, 2011

<http://www.praguepost.com/night-and-day/stage/7679-lee-konitz:-way-beyond-cool.html>

“**Lasting tango from Paris**”

“Ten years of nuevo tango courtesy of Gotan Project”

*The Prague Post*, February 23 – March 1, 2011

<http://www.praguepost.com/night-and-day/stage/7586-lasting-tango-from-paris.html>

“**Still got that swing**”

“Italian nu-jazz duo is going strong a decade on”

*The Prague Post*, February 16 – 22, 2011

<http://www.praguepost.com/night-and-day/stage/7490-still-got-that-swing.html>

“**The bad boys are back**”

“Controversial jazz trio returns to Prague”

*The Prague Post*, February 9 – 15, 2011

<http://www.praguepost.com/night-and-day/stage/7456-the-bad-boys-are-back.html>

“**A trip back to the roots**”

“Ulmer and his Odyssey Band play Prague after three decades”

*The Prague Post*, February 2 – 8, 2011

<http://www.praguepost.com/night-and-day/stage/7318-a-trip-back-to-the-roots.html>

“**Back in the swing of things**”

“Legendary swing orchestra opens 2011 in high style”

*The Prague Post*, January 5 – 11, 2011

<http://www.praguepost.com/night-and-day/stage/6985-back-in-the-swing-of-things.html>

**PhDr. Veronika Polišenská, Ph.D., MSc.**

V.A. Polišenská (2011) “EFPA's Support for Psychology as a Science” *European Psychologist*, Volume 16, Issue 2, 2011, pp. 118-120

V.A. Polišenská (2011) “The European Federation of Psychology Students’ Associations: A Growing Organization”, *European Psychologist*, Volume 16, Issue 2, 2011, pp. 100-103

## **Gerald Power, Ph.D.**

### Chapter in volume

Co-author (with Laure Teulières, Olga Seweryn, Ondrej Daniel, Eva Kowalská, Marketa Krízová), 'Frontiers and identities seen through migrations' in Lud'a Klusáková, Martin Moll et al (eds.), *Crossing frontiers, resisting identities* (Pisa: Edizione Plus, 2011)

### Conference/seminar papers

April: 'Frontiers and identities in a large research network: outcomes, experiences, and prospects', Centre français de reserche en sciences sociales, Prague

19 July: 'Reporting on Ireland in the reign of Henry VIII', Reading Early Modern Studies Conference, University of Reading, UK

3 September: 'Under-mighty subjects: the lesser nobility of the English Pale, 1534-66', Tudor and Stuart Ireland Conference, University College Dublin, Ireland

### Funding applications

GAČR post-doctoral fellowship (unsuccessful).

Title of proposed project: 'Politiques and Rebels: Nobility and the State in Early Modern Europe, 1555-1575'.

## **PhDr. Kateřina Průšová**

"Nicolas Cusanus and the Renaissance World of Art", *East of the West*, August 2011.

## **Teresa Tipton, Ph.D.**

### **PUBLICATIONS:**

Fulková, M. & Tipton, T. (2011), "Diversifying Discourse: The Influence of Visual Culture in the Perception and Creation of Art in School-Aged Children", in Faulkner, D. & Coates, E., (eds.) *Exploring Children's Creative Narratives*. London: Routledge.

Tipton, T., "Always Smiling: (If I want to Be You, Who Am I?) (Re)Cognizing the Iconography of Mass Media Inscriptions through Reflective Practice", Paper published on CD-Rom, InSEA World Congress; Budapest, Hungary

### **GRANTS:**

Curriculum Advisor and Book Editor, National and Cultural Identity (NAKI)

Czech Ministry of Culture Grant, Department of Art Education; Charles University in Prague

### **CONFERENCE PRESENTATIONS:**

Keynote Speaker, "Zam pow shezam! The influence of cultural models from visual media on the identity of school age children", *Children's Identity, Culture and Media in Visegrad Context*, September 15-16, 2011 at University of West Bohemia; Plzen, Czech Republic

## ART, IDENTITY AND ART EDUCATION AS A SPACE OF CONTROVERSIES

Marie Fulkova and Teresa Tipton, in the Children's Identity, Culture and Media in Visegrad Context; 15-16 September 2011. Plzen, Czech Republic

Presenter, "Always Smiling: (If I want to Be You, Who Am I?) (Re)Cognizing the Iconography of Mass Media Inscriptions through Reflective Practice" *Art – Space – Education* June 25-30, 2011 at InSEA World Congress; Budapest, Hungary

Presenter, "Re-Inventando el Lugar: Los Puntos de Encuentro. Problematizing Contemporary Artistic Practices in the Public Realm", *Narrative, Arts-based, and 'Post' Approaches to Social Research Conference* January 21-23, 2011 at Arizona State University; Tempe, Arizona, USA

### **COMMUNITY SERVICE PROJECTS:**

#### Consultant, PRAVAHA

*Sit Beside Me* and *Living Book* film projects, (funding and outreach) for catalyzing and inspiring an empowered and compassionate global citizenry through documentaries of outstanding women educators: *pravaha.org*

#### Temporarily in Use

Project Proposal to ACVIC (Spain) for an international arts collective intervention to occupy an abandoned, public building for collective arts actions. The project will conduct a community-based charette to activate new visions for using existing community resources, and to elicit communitarian actions that address issues of forced migration, eviction, and homelessness in the area of Barcelona province, Spain.

### **doc. PhDr. Francis D. Raška, PhD.**

#### ARTICLES

Raška, Francis D., "Bilingual Education Policy in the United States: How Much of a Success?" in *Integration of Newcomers: Recent Perspectives*, Prague, Dokořán, 2011, pp. 35-51. ISBN 978-80-7363-081-2. (Chapter in a Monograph)

Raška, Francis D., "The Experience of Cuban Immigrants in the United States: 1959-the Present" in *Integration of Newcomers: Recent Perspectives*, Prague, Dokořán, 2011, pp. 53-74. ISBN 978-80-7363-081-2. (Chapter in a Monograph)

Raška, Francis D., "The Life and Work of C. Wright Mills: An Historical Perspective" in *Acta Universitatis Carolinae. Studia territorialia*, 2011, Volume 11, Number 2, pp. 29-59. ISSN 1213-4449. (Article in a Journal)

Raška, Francis D., "Československý exil v boji za lidská práva" in *Acta Universitatis Carolinae. Studia Territorialia*, 2011, Volume 11, Number 1, pp. 39-57. ISSN 1213-4449. (Article in a Journal)

Raška, Francis D., “Ferdinand Peroutka’s Exile Activities and his Loyalty to the United States”, in *Kosmas*. 2011, Volume 24, Number 2, pp. 82-91. ISSN 1056-005X. (Article in a Journal)

Raška, Francis D., *The Czechoslovak Exile and the Struggle for Human Rights*. in *Kosmas*. 2011, Volume 25, Number 1, pp. 1-21. ISSN 1056-005X. (Article in a Journal).

Raška, Francis D., *An Historical Overview of United States Immigration Policy since 1965*. in *Journal of Interdisciplinary Philology*. 2011. Volume 2, Number 1, pp. 5-19. ISSN 1338-0591. (Article in a Journal).

Raška, Francis D., *Remember Hungary 1956: Essays on the Hungarian Revolution and War of Independence in American Memory*. in *The European Legacy*. 2011. Volume 16, Number 1, pp. 130-132. ISSN 1084-8770. (Book Review)

Raška, Francis D., “Liberal Loyalty: Freedom, Obligation and the State” in *The European Legacy*. 2011. Volume 16, Number 5, pp. 694-696. ISSN 1084-8770. (Book Review)

Raška, Francis D., “On Behalf of their Homeland: Fifty Years of SVU: An Eyewitness Account of the Czechoslovak Society of Arts and Sciences” in *The Slavonic and East European Review*. 2011. Voume 89, Number 1, pp. 181-182. ISSN 0037-6795. (Book Review)

### **Branislav Saxa, Ph.D.**

#### working paper:

Cadek, V., Rottova, H., Saxa, B. 2011. *Hedging Behavior of Czech Exporting Firms*, Working Papers, 2011/14, Czech National Bank

#### Konference:

Alumni Changing the World, CERGE-EI, Prague, Czech Republic, October 2011

#### Allocated grant:

Czech National Banl Research Grant A1/12: Demand for Money Holdings by Households in the Czech Republic

Research team: Eva Hromádková, Ivana Kubicová, Branislav Saxa

### **Katarína Svítková, Ph.D.**

#### Conference:

ARNOVA, 40th Annual Conference, November 16-19, 2011, Toronto, Canada, presenting: “The Impact of Club Membership on Quality of Charities: The Case of Czech Republic”

ERNOP (The European Research Network on Philanthropy), June 7, 2011, Vienna, Austria, presenting: “Prompted to be Good: Impact of Certification on Quality of Charities”

**Teisha Seabrook, M.F.A.**

Meijer Fellowship (U.S.)  
Cave Canem Fellow (U.S.)

**Linda Štucbartová, DES**

Article:

2/2011 *Human Resources Management*: “Naučte se vyjednávat a získáte více než vaše konkurence”, pp. 44-45

Publication:

*Velvyslanci i bez diplomatického pasu*, SLON, 2011

Participation in Program: Czech Germans Young Professionals Program on the theme:  
Managing the Unpredictable: The Future of Work and Education

## 11. Internationalisation

### *AAU strategy in the field of international cooperation; priority spheres*

Internationalisation is one of the core characteristics of AAU and an important component of its long-term strategy. In 2011 internationalisation was substantially intensified and deepened. One of the indicators of this development is the fact that at present, AAU reports 1/3 Czech and 2/3 foreign students, in contrast with previous years, when the ratio was 50:50.

AAU's internationalisation policy in 2011 consisted mainly of:

- (1) effective implementation of the Erasmus Program on the basis of agreements signed;
- (2) further development of cooperation with Chapman University, CA, USA\* and within the context of the Arima field of study;
- (3) establishing Erasmus-based cooperation with universities in Constance, Valencia, Grenoble, Rennes, Krakow, Poznań, Ljubljana and Nova Gorica;
- (4) active penetration into the international university environment;
- (5) final bilateral agreements with non-European universities on mutual cooperation and student exchange Programs (Florida Atlantic University and Murdoch University, Australia);
- (6) continuing cooperation on the basis of student exchanges with the University of Hawaii-Hilo, USA, and Vesalius College, Brussels;
- (7) participation in education trade-fairs and in the distribution of all available information about other European Programs. AAU representatives attended seminars and other informative events organised by the Ministry of Education;
- (8) promoting the trend of semestral and year-long study abroad students, especially from the USA. In the process of instruction AAU increased its use of guest lecturers from the Diplomatic Corps in Prague and the Czech Ministry of Foreign Affairs;
- (9) the creation of new positions in AAU's leadership which considerably strengthens the international nature and development of the institution (see chapter 14).

### **Mobility of students and academic staff in 2011 (two-way)**

Table 11.1

<b>AAU Participation in International Educational Programs</b>	
<b>Erasmus Program</b>	
No. of projects	<b>1</b>
No. of outgoing students	<b>11</b>
No. of incoming students	<b>13</b>
No. of outgoing academic staff	<b>1</b>
No. of incoming academic staff	<b>0</b>
<b>EU subsidy (in thousands of CZK)</b>	<b>707.488</b>

## AAU Participation in International Research Programs

See chapter 10.

Overview of Grants, Research Projects and Other Creative Activities at AAU

### Mobility of Students and Academic Staff according to Country

Table 11.2

<b>Mobility of Students and Academic Staff according to Country</b>				
<b>Country</b>	<b>No. of outgoing students*</b>	<b>No. of incoming students</b>	<b>No. of outgoing academic staff</b>	<b>No. of incoming academic staff</b>
<i>Spain</i>	1	0		
<i>Finland</i>	1	0		
<i>Turkey</i>	0	1		
<i>Poland</i>	0	4		
<i>Italy</i>	0	1		
<i>Netherlands</i>	0	3		
<i>Germany</i>	3	2	1	
<i>United Kingdom</i>	4	2		
<i>Austria</i>	2	1		
<b>TOTAL</b>	<b>11</b>	<b>13</b>	<b>1</b>	

## 12. Quality Assurance and Evaluation of Completed Activities

### *System of evaluating the quality of education at AAU – internal and external*

AAU was evaluated by the Accreditation Commission in 2009. In 2010 and 2011 AAU used in its work the information and experience from this evaluation and likewise information from the seminars on standards, *Quality Assurance in the European Higher Education Area*, and its experience from the Commission on the Quality of Higher Education and its evaluation by the Council of Higher Education Institutions.

#### **Student participation in the internal evaluation system**

The fundamental characteristic of student participation in the AAU internal evaluation system remains unchanged. We therefore refer you to previous Annual Reports which provide an in-depth treatment of the topic.

A new quality-enhancing aspect is our cooperation with the agency CEA (Cultural Experiences Abroad) Global Education, providing for Study Abroad students from the United States. We have worked with the CEA from Autumn Semester of 2009 to develop evaluation forms which include more evaluation criteria and provide better feedback. This work continues.

#### **Student Complaints and Suggestions**

The leadership of AAU responds immediately to student complaints and suggestions, none of which are left unanswered. Complaints and suggestions are most often lodged by individual or collective petitions. For the further details see *Student Handbook* ([www.aau.edu](http://www.aau.edu))

#### **Financial audit data**

AAU conducts annual financial audits the results of which are available to the public.



## **13. National and International Excellence at AAU**

### **AAU Membership of International Associations and Organisations**

See Chapter 2, Table 2.1

### **National and International Awards (applicable in 2011)**

See Chapter 3, Use of credit system, Diploma Supplement Label

### **Evaluation of AAU and/or its components by a team of international experts (international accreditation)**

See Chapter 14, WASC accreditation

## 14. Conclusion

In 2011 the Anglo-American University completed the first year of its long-term strategy for 2011-2015. We can say that the results of the first year in fulfilling this strategy confirm the realistic formulation of the strategy with regard both to external conditions and to the specifics of the university.

Among the achievements are primarily the following:

1. The WASC Accreditation is a priority for AAU. The decision to aim for this accreditation was accepted by the decision-making committees of AAU during the Autumn Semester 2010 and the Spring Semester 2011. The first step was taken on 5 August 2011 when the *Eligibility Review Committee* was sent the *Report on 23 Eligibility Criteria* and AAU was subsequently awarded *eligibility*. Further steps towards WASC Accreditation continued during 2012 and there will be more on these in next year's Annual Report.
2. During 2011 the administration of AAU experienced several major changes necessitated by the growth of the university and its expanding operations. Two new positions of Vice-President were created: *Vice-President for International Academic Affairs* and *Vice-President for External Relations*. The first of these had the WASC Accreditation as its primary responsibility. The position of *Director of International Cooperation* was also created and the Marketing and Foreign Relations department restructured and strengthened. The leadership of the School of International Relations and Diplomacy was also strengthened.
3. A major change took place in the organisation of the Schools with the introduction of Departments. The following Departments were set up in the School of Humanities and Social Sciences: *Department of Sociology, Anthropology and Psychology*, *Department of Languages*, *Department of History* and *Department of Philosophical and Religious Studies*; in the School of Business Administration: *Department of Mathematics and Computer Science*, *Department of Accounting and Finance*, *Department of Management and Marketing* and *Department of Economics*; in the School of International Relations and Diplomacy: *Department of Political Science and International Relations* and *Department of Diplomacy*. The Heads of these Departments were chosen during the Autumn Semester 2011 and the first departmental meetings took place, where the main aims in the fields of teaching and research were defined. The main reason for setting up the departments is to raise the quality of teaching, enhance communication, improve the intellectual environment of the school and consolidate the academic community. It is anticipated that the benefit of the departments will show itself in the improved quality of "learning outcomes", raised level of the syllabi, "peer reviews" instruction, in the course of cooperation with CEA and efforts to gain WASC accreditation.
4. The expansion of the spectrum of study Programs and fields continued in 2011. Accreditation of the Bachelor study Program *International Territorial Studies* was added and, within this study field, *Central and East European Studies*;
5. In 2011 we recorded exceptional interest among students in the field *Journalism and Communications*, accredited in 2010. Seventeen students enrolled for the Spring

Semester 2011, and 22 students for the Autumn Semester 2011. On the other hand, there was little interest in the field *International Relations and Diplomacy*, which was an extension of accreditation likewise awarded in 2010.

6. The on-line electronic teaching system Google Apps, introduced in 2010, proved itself in the course of 2011. The majority of lecturers use it in their teaching and the students ask for it to be used.
7. AAU's gallery Art Space was the venue for a large number of interesting exhibitions and encounters, as was the AAU Library, which organises attractive literary and musical evenings.

At the conclusion of this brief overview we would like to say that 2011 was a very successful year for AAU and that the negative impact of the economic and demographic crisis was not felt. It is with pleasure and with pride that we record the positive responses which prove that our university has established itself successfully in the structure of university education in the Czech Republic and internationally, and that we will continue to develop and build on our achievements.